

# Theory and History of Conflict

# Science & Math

# Eastern Philosophy

Alexander; Belisarius

Genghis Khan

Sun Tzu

Theory of Evolution by Natural Selection

Taoism

Gustavus II Adolphus; Frederick the Great

Napoleon

Clausewitz & Jomini

Neuroscience & genetics

Zen

# Science & Math

Entropy, Heisenberg, Gödel

Soviet Revolutionary Strategy

Impact of Technology

Lenin

Psychology, Anthropology, Sociology

Samurai Adaptations (Musashi, Takuan, Cleary, etc.)

Guerrilla Warfare

Blitzkrieg

Lawrence; Lettow-Vorbeck; Mao

Complexity; self-organization

Dissipative Structures (Prigogine)

Epistemology: Kuhn, Polanyi, Popper, etc.

Personal Experience: Air-Air Combat, etc.

Manstein, Ludendorff, Guderian, Fuller, etc.

Gödel, Lowenheim & Skolem, Tarski, Church, Turing, Shannon, Chaitin

Ohno, Toyota Production System

We cannot determine the character or nature of a system within itself, and attempts to do so will produce confusion and disorder.  
1976

- Operating Inside OODA loops
  - Harmonizing Tactics, Operations, Strategy, and Grand Strategy to Achieve National Goal
  - Attrition Warfare; Maneuver & Moral Conflict
  - Theme for Vitality & Growth: *IOHAI*
- 1976-1986

Interaction & Isolation  
Leadership & Appreciation  
1987

Conceptual spiral of insight, imagination, and initiative  
1992

